



Health
Infrastructure

INDUSTRY BRIEFING

Health infrastructure
in a changing world

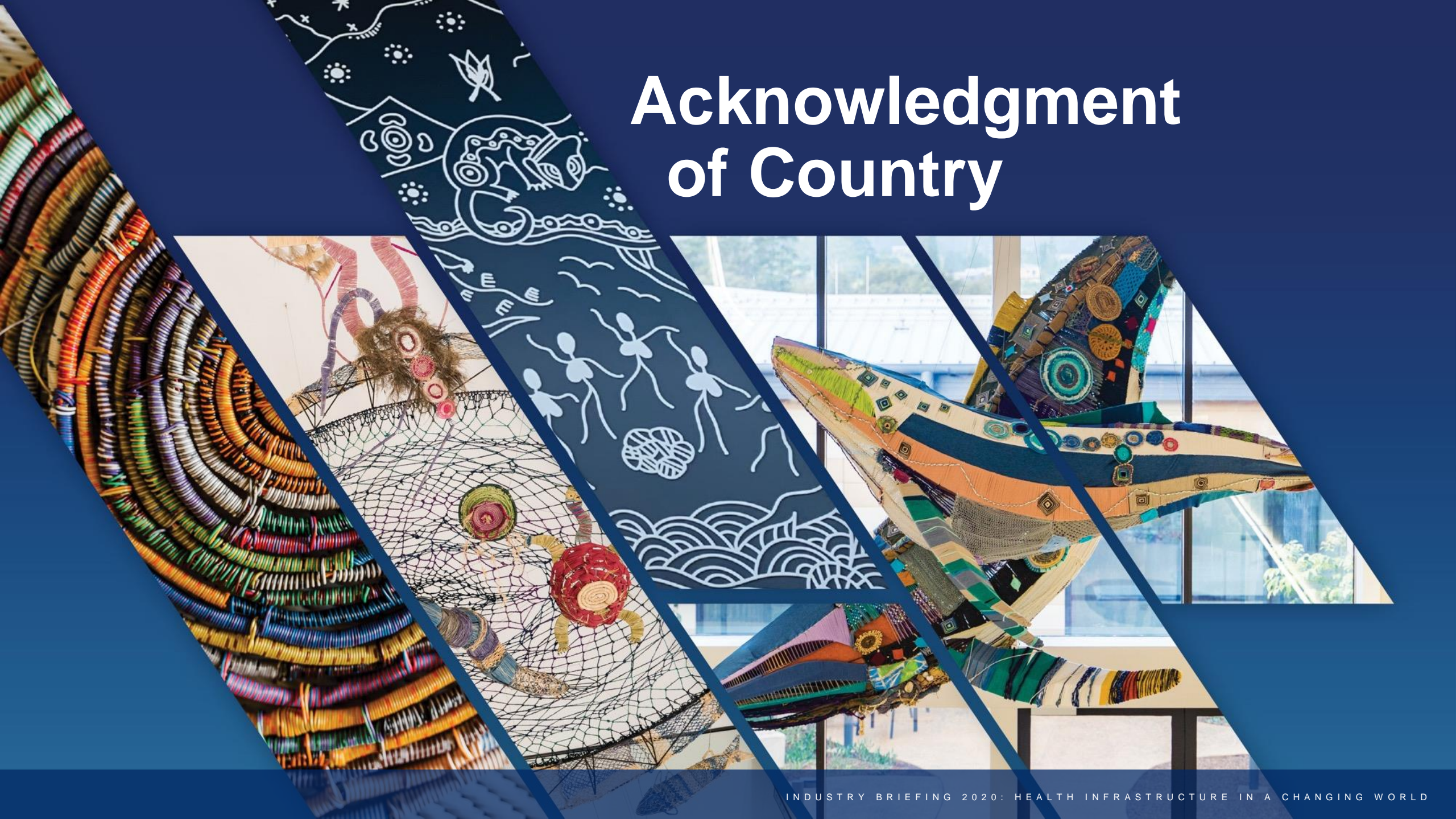
DECEMBER 4 2020



Welcome



Acknowledgment of Country



Agenda

1. Chief Executive Address
2. Project Pipeline
3. Collaborative Procurement
4. Effective Partnerships
5. Q&A Panel



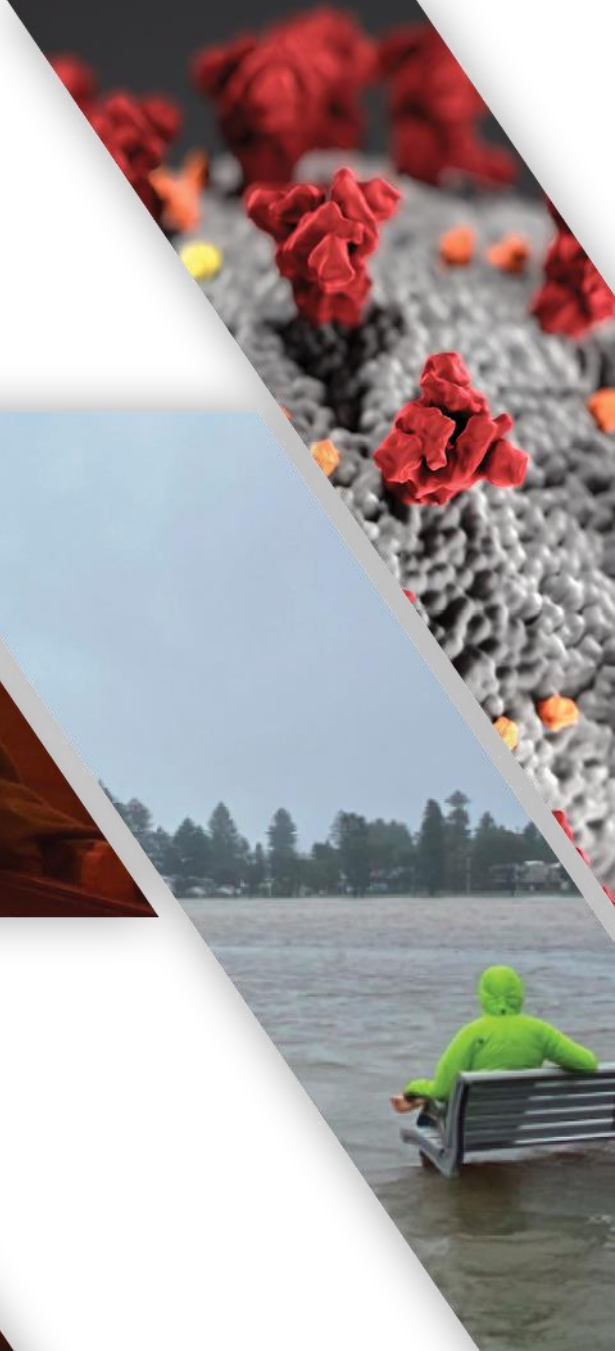
Rebecca Wark

Chief Executive



2020 business unusual

Together we delivered a \$2B program through natural disasters and the COVID-19 pandemic.



Safety moment

- A speedy, innovative and collaborative on site response to manage COVID-19
- COVID safety plans successfully implemented and adhered to
- Pleasingly productivity and supply chain was minimally impacted
- Thank you for your willingness, cooperation and innovation to meet these challenges and help keep our projects going
- Collaboration with our partners is key to the continued successful delivery of an increasing volume of work.



NSW Budget

- \$10.7 billion of health infrastructure capital investment over four years to 2023-24
- Several major projects brought forward to 2020-21
- \$900 million for new and upgraded regional hospitals and health facilities
- 47 NSW hospital redevelopments or upgrades underway or set to commence in 2020-21.



CORPORATE STRATEGY

2021 - 2025



External healthcare trends



Demographic
and social shifts



Personalised care

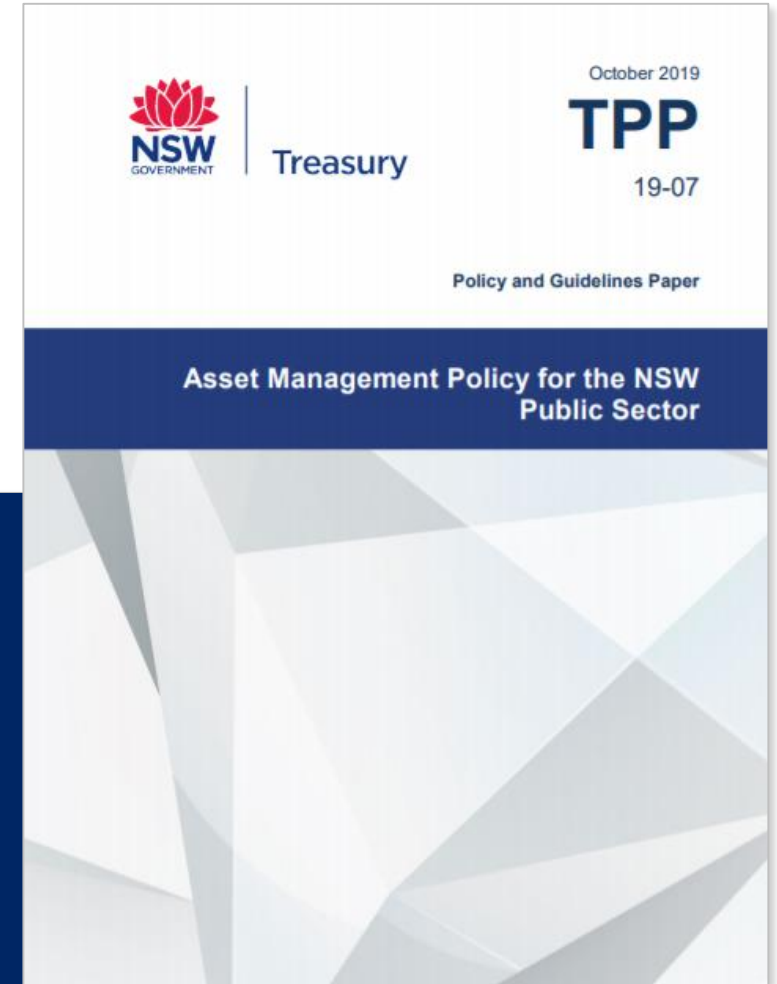
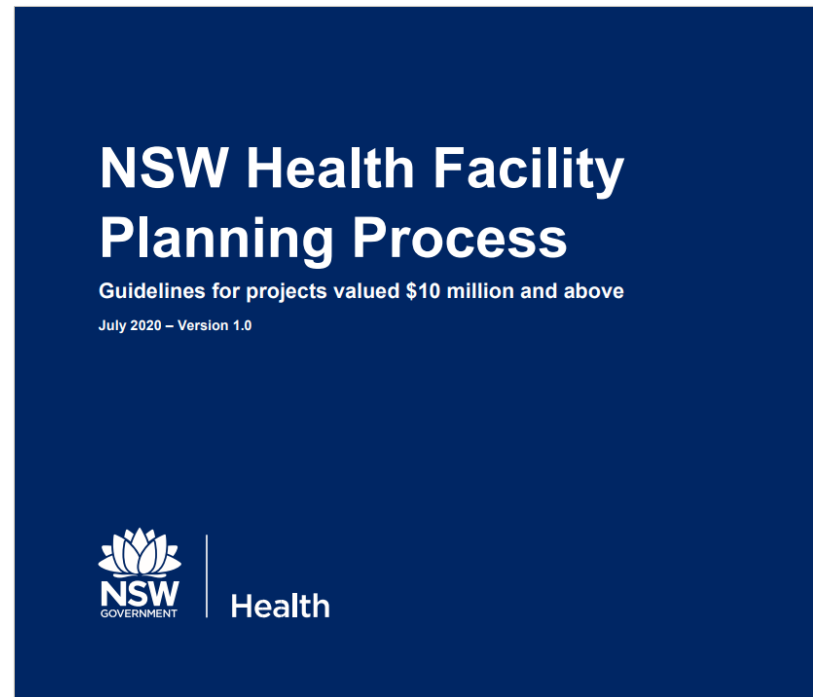


Technological
and digital innovation



Advances in
medical research

Policy alignment



Our changing focus



Greater emphasis on sustainability
– financial, environmental and social



Maximise economic growth through
our projects



Support asset management outcomes
for NSW Health

Our new organisation structure



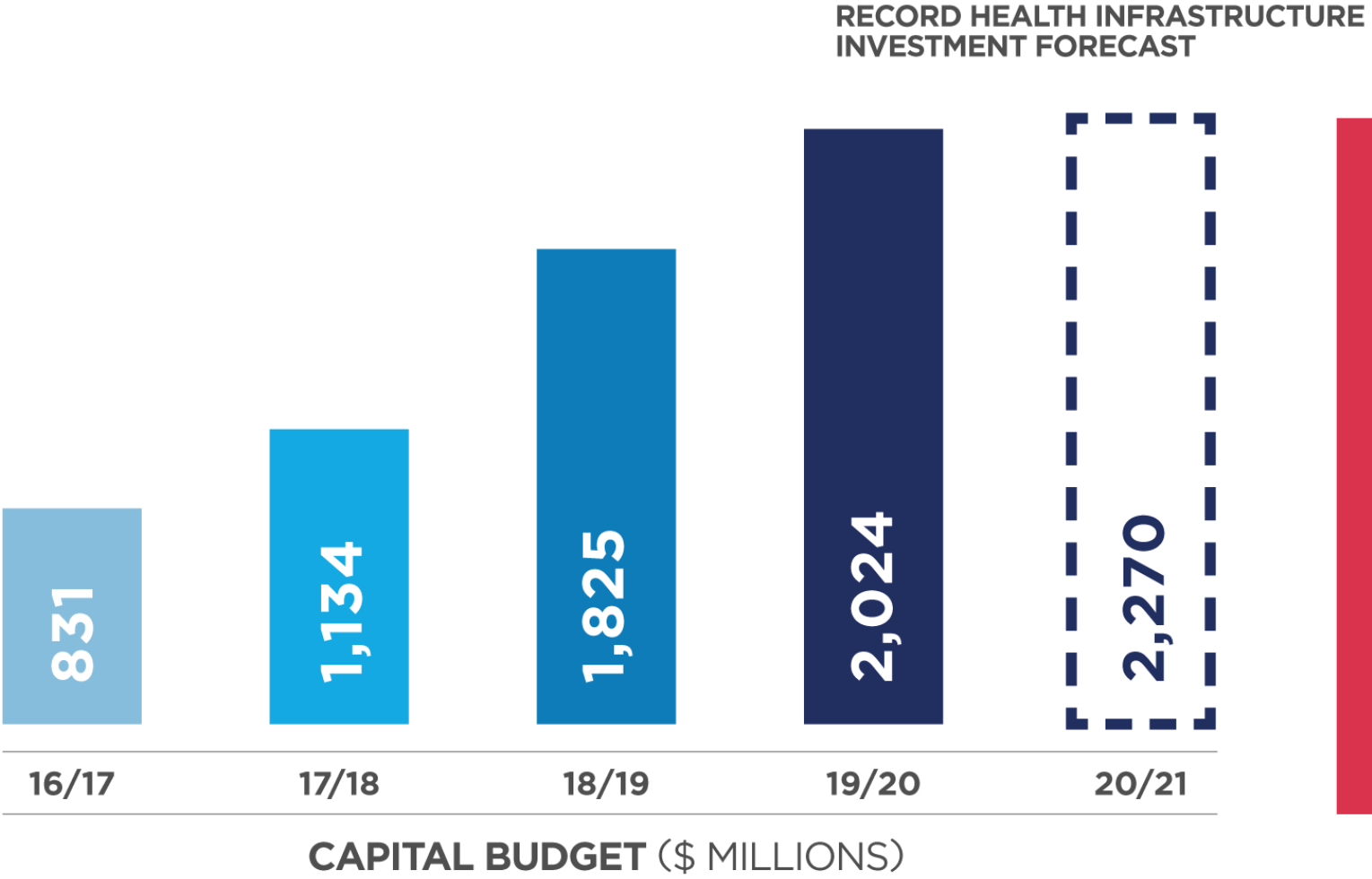
Bruno Zinghini

Executive Director, Western Region



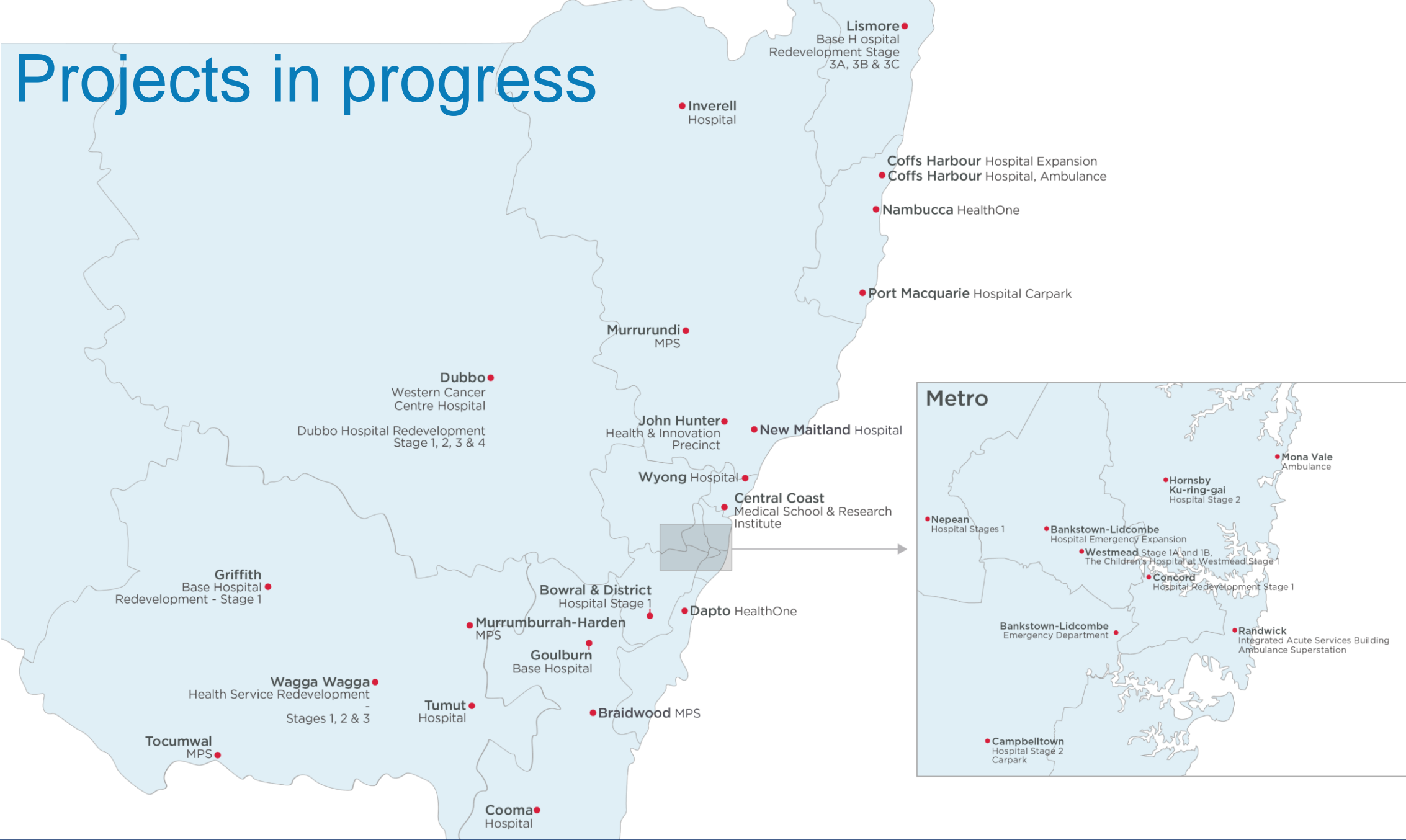
Our pipeline

The forecast is unprecedented



\$10.7 billion
over the four years
to 2023-24 on
health infrastructure

Projects in progress

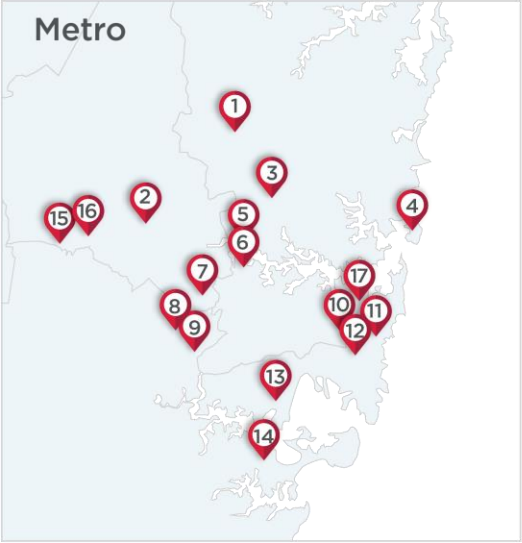


Projects in planning



Metro pipeline

1. Hornsby Hospital Stage 1, 2 and 2a
2. Westmead Hospital
 - Cystic Fibrosis Specialist Service (CFSSU)
 - Mother & Baby Unit
 - The Children's Hospital at Westmead Stage 2
3. Macquarie Hospital
4. Manly AYA
5. Ryde Hospital
6. Concord Carpark
7. Holroyd Paramedic Response Point
8. Liverpool Health & Academic Precinct + Liverpool Hospital Car Park
9. New Bankstown-Lidcombe Hospital
10. RPA Hospital - Mother & Baby Unit + RPA Hospital Redevelopment
11. Randwick - Prince of Wales Hospital
 - Integrated Acute Services Building
 - Randwick Ambulance Superstation
 - Sydney Children's Hospital at Randwick (Stage 1) & Comprehensive Children's Cancer Centre
12. Green Square HealthOne
13. St George Hospital Redevelopment
14. Sutherland Hospital MRI
15. Orchard Hills HealthOne
16. Rouse Hill Hospital
17. Central Ambulance Superstation



Pipeline document



Work packages 2021/22

PROJECT	PROGRAM	VALUE	CURRENT PHASE	2021	2022
BOWRAL & DISTRICT HOSPITAL REDEVELOPMENT STAGE 2	NA	\$55M	P	PM AR	MW
COWRA HOSPITAL REDEVELOPMENT	NA	\$70.2M	P	PM AR CM	ES EW MW
EUROBODALLA HEALTH SERVICE DEVELOPMENT	NA	\$200M	P	ES	EW MW
JOHN HUNTER HEALTH AND INNOVATION PRECINCT	NA	\$780M	P	PM CM AR	MW
MANNING HOSPITAL REDEVELOPMENT STAGE 2	NA	\$100M	P	PM CM AR	ES
RURAL AMBULANCE INFRASTRUCTURE RECONFIGURATION STAGE 2	NA	\$100M*	P	AR	MW
RYDE HOSPITAL UPGRADE	NA	\$479M	P	PM CM AR	

PIPELINE TENDERS SCHEDULE

Below is Health Infrastructure's projected pipeline of current projects listed as planning projects, not an overview of all projects in the pipeline. The table indicates when different contract packages are expected to be market ready. The corresponding keys indicate work package, program, estimated value and current phase.

Please note: The information provided is subject to change.

- WORK PACKAGE**
- PM PROJECT MANAGEMENT
 - CM COST MANAGEMENT
 - AR ARCHITECT
 - ES ENGINEERING SERVICES
 - EW EARLY WORKS CONSTRUCTION
 - MW MAIN WORKS CONSTRUCTION
- PROGRAM**
Individual project is provided
- \$700M Gateway Infrastructure Program
 - \$184M Sydney Airport Infrastructure Strategy Program
 - \$100M Rural Ambulance Infrastructure Reconfiguration Stage 2 Program
 - \$100M HealthCare

PROJECT	PROGRAM	VALUE	CURRENT PHASE
BLACKTOWN HOSPITAL BUNYA WARD	\$50M to \$100M*	P	
BOWRAL & DISTRICT HOSPITAL REDEVELOPMENT STAGE 2	NA	\$55M	P
CONCORD HOSPITAL REDEVELOPMENT CAR PARK	NA	\$32.4M	P
COWRA HOSPITAL REDEVELOPMENT	NA	\$70.2M	P
EUROBODALLA HEALTH SERVICE DEVELOPMENT	NA	\$200M	P
GLEN INNES HOSPITAL UPGRADE	NA	\$20M	P

*ESTIMATED TOTAL PROJECT COST AS IN THE NSW BUDGET 2020-21
*THESE ARE PART OF THE PROGRAM OF WORKS

Amanda Bock

Acting Executive Director,
Rural and Regional



Ten Point Plan

1. Procure and manage projects in a more collaborative way.
2. Adopt partnership-based approaches to risk allocation.
3. Standardise contracts and procurement methods.
4. Develop and promote a transparent pipeline of projects.
5. Reduce the cost of bidding.
6. Establish a consistent NSW Government policy on bid cost contributions.
7. Monitor and reward high performance.
8. Improve the security and timeliness of contract payments.
9. Improve skills and training.
10. Increase industry diversity.

NSW Government Action Plan

A ten point commitment
to the construction
sector

June 2018



Procurement panel

- Health Infrastructure Construction Services Contractor Procurement List – launched August 2020 for works valued \$9 million and over
- The first tranche of contractors are now pre-qualified
- List now reopened and you may apply at any time.



Statements of Participation

- Open, equitable and transparent process
- Both consultants and contractors for projects reflective of market conditions
 - Project Managers and Architects – from today
 - Contractors – Q1 2021.



Stay up to date



Prequalification panels: Contractors apply for Health Infrastructure Services Contractor Procurement List at NSW eTenders website (tenders.nsw.gov.au). Consultants apply for whole-of-government panel at NSW Procurement website (procurepoint.nsw.gov.au).



Partner opportunities: Monitor list of awarded contracts for opportunities with our delivery partners. Visit the NSW eTenders website (tenders.nsw.gov.au).



Leisa Rathborne

Executive Director, Northern Region



Effective partnerships

Working together to achieve key objectives:

- **Architects:** sustainability and innovation
- **Project Managers:** project processes, project evaluation and asset management capability
- **Cost Managers:** sustainability – environmental, whole-of-lifecycle costing and social sustainability
- **Contractors:** mutually beneficial safety and wellbeing initiatives
- **All:** new skillsets and high quality resources, innovation and continuous improvement.



Skills initiatives

Infrastructure Traineeships

- New NSW Government two-year traineeship for school leavers in the infrastructure industry
- Eight-month rotations to gain exposure to broader industry
- Partner with us to host a trainee.

Skilling for Recovery initiative

- Key component of the State's COVID-19 Recovery Plan
- Matched funding commitment between the NSW and Australian governments
- Reskill, retrain and redeploy the workforce to industries with skills shortages.



Q&A

Panel discussion



Panelists



Rebecca Wark
Chief Executive



Bruno Zinghini
Executive Director,
Western Region



Leisa Rathborne
Executive Director,
Northern Region



Amanda Bock
Acting Executive Director,
Rural and Regional

Stay up to date



Health Infrastructure



@NSWHealthInfra



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Thank you

